



Universal Robots solves production challenges in Creating Revolutions' assembly line

The Miami startup Creating Revolutions was experiencing double-digit product rejection rates in the assembly of their Hospitality Service Pager technology. The collaborative UR3 robot now handles soldering, drilling, silicone dispensing, and light assembly controlled and monitored in a cloud-connected system, reducing rejects to near zero while increasing production efficiency almost five-fold.

Creating Revolutions makes a customer service paging system for the hospitality industry. The hockey puck sized Communication Disc is placed on the restaurant table and connects guests with their waiter through their smart phone wirelessly connected to the Communication Disc. Assembling the Communication Disc is a complex task requiring great accuracy and repeatability.

"The problem is you can't efficiently repeat a specific process the exact same over and over again as a human being," says Einar Rosenberg CEO of Creating Revolutions, who was on the lookout for an automation solution that could meet both quality and quantity requirements. "Those two elements are always at a battle with each other. We looked at about 40 different robot companies, and most of them didn't have a very good way to program them; they required too many things for the environment; or they were too big or too jerky," says Rosenberg who concluded his research by choosing a collaborative UR3 robot from Universal Robots.

"The UR3 was elegant, it was fast and smooth. We knew it had the exact precision that we really wanted. Our project reject rate has gone from double digits to below 1%, our overhead is significantly reduced while the increase in our production is a high multiple."



Einar Rosenberg (right) discusses the assembly process with Matt Bush (center) and Rob Goldiez (left), founders of Hirebotics, that integrated the robot on the production line.

Safe collaboration with humans

The UR robots are classified as collaborative due to their built-in safety system that makes the robot arm automatically stop operating if it encounters objects or people in its route. A feature that enables humans and robots to work side-by-side with no fencing as usually required with traditional industrial robots.

"We need to have humans feeding the robot parts. The safety features of the UR3 actually simplifies a lot of that, so that we feel more secure about our most valuable asset—which is not the UR3 but our people," says Rosenberg.

Pays the robot by the hour

The UR3 was integrated in Creating Revolutions' assembly line by Hirebotics, a Universal Robots Certified System Integrator that basically works like a staffing agency for cobots, letting startups like Creating Revolutions rent cobots by the hour without any upfront capital expenditures. Hirebotics handles all programming, deployment and maintenance of the machine, while Creating Revolutions pays for only the hours it's operable.

"Our premise behind starting Hirebotics is that all manufacturers know how to hire people, so we wanted to make hiring a robot as easy as hiring a person," says co-founder of Hirebotics, Matt Bush. The concept appealed to Creating Revolutions.

"We're a startup so we couldn't afford a very expensive robot," says Rosenberg. "With a traditional robot and a traditional setup of somebody in-house, the expense and the complexity—we are basically changing all of that.

Watch the robot perform the silicone dispensing, drilling and soldering



Spreading silicone with a twist

The UR3 handles two different cycles; first, the robot goes and checks row by row that the aluminum housing parts are lined correctly on a tray. The robot then picks up the part, places it into a clamp, picks up a silicone injector and aligns the silicone on the inside edge of the housing. Placing down the injector, the UR3 picks and places an acrylic disc on top of the silicone. "The robots then does a process we call "the twist," because, no matter what, we found that the silicone never reaches a perfect circle. To spread it equally, the robot uses a suction device to press down and twist the acrylic disc, thereby spreading the silicone perfectly before placing the assembled part back on the tray," explains Rosenberg.

The UR3 is equipped with a Robotiq gripper that is placed in the center of each housing part. The gripper spreads its fingers out to check if the part is there. If the fingers are stopped by the periphery of the housing, it senses the housing and continues on to check that the next one is positioned correctly before the assembly process begins.



In their mobile app, Creating Revolutions has an animated version of the tray layout enabling them to follow the UR3 probing each part and whether it's completed. The company has jokingly nicknamed their robot "Manuel" after Panamanian dictator Manual Noriega.



Instructing the UR3 to change tasks just requires a QR code scan

Five-fold efficiency increase in soldering process

The other cycle that the UR3 is preprogrammed for is the drilling and soldering process. The robot picks a disc with a copper base out of a dispenser, placing it into an optical laser sensor that aligns the disc, where after the robot places the disk into a holder, fixating it by closing two clamps.

"Next step is the UR3 grabbing a drill from the utility belt followed by sort of peck drilling process, because the acrylic shatters if you just force it. The robot is sensitive enough to basically pop it in until it makes a perfect hole," says the Creating Revolutions CEO. With drilling complete, the robot places drill back into the utility belt and releases one of the clamps, allowing an open area where the soldering iron with an automatic soldering feeder can come in. Back at the utility belt, the UR3 grabs the soldering iron, putting three points of solder as pre-soldering right on the copper and around the hole that was drilled. Once that's completed, the robot flushes out any debris by puffing a bit of air; unlatches the second clamp; grabs the disc and places it into another tube with completed parts. "Having the UR3 perform the pre-soldering has increased the efficiency of the process almost five-fold," says Rosenberg.

UR3 works as the operator's "third hand".

The CEO explains that before the robot, the manual soldering process really required the operator to have three hands. "We have these boards where you'd have to clamp the wires, because the human being had to hold a soldering pin and the solder wire. Now the robot places the pre-solder in exactly the positions where you're supposed to be soldering those wires," explains Rosenberg. "So instead of having to also hold the soldering wire, the human being is able to take the disc; hold the wire in one hand instead of a clamp; and then simply solder. The robot made it much cleaner and easier for everybody, it's truly a collaborative approach."

Quick integration is imperative

It only took a few weeks from Creating Revolutions first got in contact with Hirebotics until the UR3 was ordered, installed and programmed. Matt Bush, co-founder of Hirebotics, explains that in order to run a "robot staffing agency" quick deployment is imperative.

"What has enabled us to do that is the ease of programming the UR robots. The UR interface makes it simple to get it



The UR3 robot is programmed through an intuitive touchscreen interface



Einar Rosenberg, CEO of Creating Revolutions, receives real-time data on how many units the robot has produced directly on his phone.

up and running in production much faster than a lot of the other solutions we have worked with in the past," says Bush, explaining that contrary to traditional robots there is no need to change existing layout of the work cell as the collaborative robots usually don't require additional safety fencing erected.

"When we get to a customer site, we can adapt the UR robot very quickly. We can grab the robot arm, put it into free-drive mode and "teach it" by physically moving it through the path we want it to run without having to come up with hundreds of way points and pre-program them." Modification to existing programs are also simple, adds Rosenberg. "We needed to change from a two-drill process to a one-drill process. So Hirebotics sent us the software modified; we put it on a USB and uploaded it to the robot; and "bam"—they were able to fix it. In an hour or two they finished the code, and that same day we were able to totally change how the robot was doing everything."

Ushering in Industry 4.0

Hirebotics also provides a smart phone interface that enables customers to monitor their UR robots' performance as well as receive ongoing technical support. Performance data is streamed from the robot as events occur and can be monitored in the Hirebotics mobile app with real-time charts for quick insight into exact production numbers. Web cameras show what's happening on the production line, allowing customers as well as Hirebotics to monitor activities at all times. "By gathering details on the number of units that the UR3 produces in a given period of time, we can combine all data and create realistic, very accurate forecasts of our production needs, such as how many humans are needed and what we need to focus on to produce at optimal levels," says Rosenberg.

Hirebotics continuously monitors their robots' performance in real time for fast detection of glitches. "We know, live, from anywhere in the world exactly which disc the robot is working on and what process or step is happening," says the Hirebotics co-founder, calling the cloud-connection a big part of Industry 4.0. "Like Creating Revolutions, a lot our customer sites are smaller to mid-size manufacturers who may not have large integrated factories like a lot of the larger OEM's do," he says. "This is their first foray into really understanding how powerful it is having that data real-time coming back off your machines. Some of our customers used to do time studies on a regular basis because their clients required it. Since they introduced the cloud-connected UR robots, they no longer have to do the studies because they know, down to the second, what the robot is producing."

The robot adds more jobs

Rosenberg recounts how employees initially bristled at the notion of sharing factory space with a robot. "Once the UR3 was deployed, they started to realize that some of the aspects that were tedious or required a level of dexterity that they couldn't maintain continuously was handled to perfection by their new robot colleague, who is now regarded as part of the team," he says. "We've even added jobs to keep up with the increased production the robot generates. The reality was it was going to cost us less money to produce abroad; but with a combination of tax breaks, reduction in shipping costs, and the robot, it allowed us to create jobs here in the U.S. "

Works un-assisted after hours

In addition to functioning side by side with human workers during the day, the UR3 continues to perform for hours after workers go home at night, preparing parts for further assembly the next day.

"Most companies are years away from lights-out manufacturing because it's so capital intensive. But by renting robots by the hour, and only paying for the hours they actually work, companies of all sizes can afford to automate more of their processes," says Bush whose cloud-connected solution enables customers to leave the site with peace in mind while the robot keeps at it. Rosenberg mentions a recent incident where the robot began an incorrect process using a wrong component. "We looked at it through the high-definition cameras installed above the robot and realized we didn't need to send anybody down to the plant; we could just let the robot run itself out, and we cleaned the mess the next day," he says. "In any other situation, if we were to trust a robot like this, we would never run it without a human being around."

Robot becomes a selling point

Having a robot perform several assembly steps has become a huge selling point for Creating Revolutions.



Initially anxious about the arrival of a robot colleague, the employees now look at the UR3 as part of the team

"When our customers come here and see the UR3, they realize the quality and precision guaranteed because of the robot. Because we're not an established company, they want to feel like the product that they're going to be using is not going to fail on them," he says. "The robot demonstrates to them a strength, which then reinforces the sale for us. "

The next evolution: The robot using different tools

Most robots are dedicated to one task only, but that's not the case at Creating Revolutions where the UR3 is multitasking. "We had all these tools that we were already using. We showed each of the processes to Hirebotics and that is how the "utility belt" came about," says Rosenberg, who wanted the UR3 to mimic the processes that his employees were doing. "A human grabs a tool, does the process and puts the tool back down. That's exactly what the robot now does."



Building the cloud infrastructure

Hirebotics uses TCP/IP for connection to the cloud infrastructure that the company has built to monitor its UR robots in the field. Hirebotics also use this cloud connector for implementing other services into the cell such as cameras or customers' equipment.

"Communication protocols are an important part of any machine build and determining which to include for not only the current system architecture but to afford any upgrade or expansion in the future is critical," says Matt Bush, co-founder of Hirebotics. "As we deal exclusively with Universal Robots and do not tend to use a separate PLC but rather use the robot for all cell control, we stick with Modbus TCP for expansion I/O."

This setup gives Hirebotics more control to alter how they are using the equipment without the need to update the robot operation or program.

"Utilizing standard architecture such as TCP/IP socket communication or XML remote procedure call (RPC) gives us a large library of well-tested and stable frameworks to choose from, as well as the ability to quickly expand the functionality of the robots in the field. We are then able to use this on previously installed robots and quickly provide enhanced functionality or monitoring in the field," says Bush, emphasizing that though UR robots are touted as user-friendly with a very intuitive touchscreen interface, it's possible to dive much deeper into the system and use advanced scripting functions.

"The UR interface — the way we program them and the way we're able to write API layers on top of the core robot — allows us to move very quickly from design, in through programming, and into production. We've written our own API that sits on top of the robot that we're constantly referencing for the cloud infrastructure that we've built," he explains. "We've even been able to tap into the real-time data stream that's coming off the robot, that's how we get real-time diagnostics. We're able to send diagnostic packets up to the cloud on a continuous basis, every three to five seconds, and we're getting all of that because of the built-in real-time data feedback from the robot."





About Creating Revolutions

The Miami based startup's Service Pager is based on eleven unique patents and designed to last ten years without recharging or plugging in. Used in many different communication settings, the most widespread use is in restaurants where guests touch their smartphone to the disc; prompting an app to instantly appear on their phone. The app's AI understands the queries and can translate into



the native language of the recipient; if the guest ask for another round of drinks, it communicates with the bartender; if the guest wants her car, it communicates with the valet, etc. The solution has proven to double employee efficiency.

www.creatingrevolutions.com

About Hirebotics

Hirebotics' mission is to make automation easy, affordable and within the grasp of manufacturers across all industries and of every size and type. The founders, Rob Goldiez and Matt Bush launched the company in 2015 in Nashville and now have robotic workers deployed as hourly paid employees in Florida, Ohio, Michigan, New York, Wisconsin, Indiana and Tennessee. Hirebotics is a UR Certified System Integrator and works exclusively with UR robots. Although Hirebotics seeks long term work, there is no long term commitment. Hirebotics' cobots are generally looking for 2 shift work with at least 80 hours a week – they don't charge overtime and clients are only charged for the hours actually worked, which are monitored and billed through Hirebotics' cloud-connected solution.



www.hirebotics.com



Meet the UR Robots:



Intuitively programmed by non-technical users, the robot arms go from box to operation in less than an hour, and typically pay for themselves within 195 days.



Universal Robots is a result of years of intensive research in robotics. The six-axis robot arms weigh as little as 24 lbs. with reach capabilities of up to 51 inches. The product portfolio includes the collaborative UR3, UR5 and UR10 robot arms named after their payloads in kilos. Repeatability of +/- .004" allows quick precision handling of even microscopically small parts. After initial risk assessment, the collaborative Universal Robots can operate alongside human operators without safety guarding. If the robots come into contact with an employee, the built-in force control limits the forces at contact, adhering to the current safety requirements on force and torque limitations.

Intuitively programmed by non-technical users, the robot arms go from box to operation in less than an hour, and typically pay for themselves within 195 days. Since the first UR robot entered the market in December 2008, the company has seen substantial growth with the robotic arms now being sold in more than 50 countries worldwide. The company is headquartered in Odense, Denmark where all development and production is carried out. In 2015, the company was acquired by Boston-based Teradyne Inc., a leading supplier of automated test equipment. Universal Robots has subsidiaries in the U.S., Spain, Germany, Singapore, Czech Republic, India, and China. U.S. regional offices are located in Ann Arbor, MI, Long Island, NY, Irvine, CA and Dallas, TX.

www.universal-robots.com

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